

Morgan Stanley Institutional Fund

Global Concentrated Portfolio

APPLIED EQUITY ADVISORS TEAM

Performance Review

In the quarter period ending December 31, 2025, the Portfolio's I shares returned -2.29% (net of fees)¹, while the benchmark returned 3.12%.

As a core portfolio, Global Concentrated attempts to tilt toward the style of stock exposure (growth, value, defensive) that offers the best opportunity in each geographic region within the context of a 20-stock portfolio. With a limited number of stocks, good stock selection is paramount. The team employs rigorous fundamental analysis seeking many company-specific attributes such as strong earnings revisions, top stock price momentum and high share buybacks. As pertains to portfolio construction, diversification² among positions is a critical component of risk control.

Following are the most significant performance drivers relative to the MSCI World Index benchmark for the fourth quarter of 2025:

1. Stock Selection:
 - a. Banco Santander returned +13% for the quarter, adding +0.56%.
 - b. Netflix returned -22% in the quarter, costing -1.47%.
 - c. Ferrari returned -23% in the quarter, costing -1.34%.
 - d. Tencent returned -10% in the quarter, costing -1.05%.
 - e. Microsoft returned -6% in the quarter, costing -1.01%.
 - f. Not owning Alphabet, which returned +29% for the quarter, costing -0.97%.
 - g. United Rentals returned -15% in the quarter, costing -0.63%.
2. Geographic Exposures:
 - a. Allocation to China cost -0.97%.
3. Style Exposures:
 - a. An overweight to low price-to-book stocks in Europe added +0.67%.
 - b. An underweight to high volatility stocks in the U.S. cost -0.77%.
 - c. An overweight to momentum stocks in Asia ex-Japan cost -0.86%.
4. Sector exposures:
 - a. There were no material contributors or detractors from a sectoral standpoint.

Past performance is no guarantee of future results. The attribution is presented gross of fees. Had these fees and expenses been deducted, returns would be lower. See the next page for performance.

Strategy and Outlook

After three stellar years of returns in U.S. equities, we concede the bull market has entered the later stages. Yet, we believe there is more room to go in 2026 for four main reasons:

1. Historical precedent

Since 1950, not all bull markets lasted four years, but if they did, the fourth year was consistently a positive year.³

2. Monetary policy is accommodative

Equities historically since 1950 have done well when the Federal Reserve (Fed) was cutting interest rates.⁴

3. Fiscal policy stimulus is coming

The One Big Beautiful Bill Act may generate an estimated \$170 billion of consumer aid in 2026.⁵

¹ Source: Morgan Stanley Investment Management. Data as of December 31, 2025. Performance for other share classes will vary.

² Diversification neither assures a profit nor guarantees against loss in a declining market.

³ Source: Bloomberg L.P. Based on S&P 500 Index performance from inception of the index in 1950 to December 2025.

⁴ Source: Bloomberg L.P. Based on S&P 500 Index performance from 1950 to November 2025.

⁵ Source: Strategas.

This document constitutes a commentary and does not constitute investment advice nor a recommendation to invest. The value of investments may rise as well as fall. Independent advice should be sought before any decision to invest.

NOT FDIC INSURED | OFFER NO BANK GUARANTEE | MAY LOSE VALUE | NOT INSURED BY ANY FEDERAL GOVERNMENT AGENCY | NOT A DEPOSIT

4. Consumer sentiment is cautious

Historically since 1952, returns for equities have been quite healthy when there was no ebullience in spending.⁶

However, 2026 is a midterm election year, and historically, there typically has been a sizable correction in those years.⁷

As we counseled into the April 2025 downdraft, we would likely be buyers into any meaningful weakness.

As for artificial intelligence (AI), the obsession over whether an AI bubble exists is keeping valuations compressed, a good thing!

In our view, the AI rollout remains in the early stages. Ultimately the productivity boost to the “other 493” could allow the S&P 500 Equal Weight Index to eventually catch up to the cap-weighted S&P 500 Index.

Other equity opportunities are emerging, which augurs well for global markets beyond just the S&P 500. Specifically:

1. Emerging markets have tended to perform well when the dollar weakens.

That was the story of 2025, and we expect that to continue.

2. Japanese companies have embraced more shareholder-friendly policies.

3. European banks, like U.S. banks, are also benefiting from some deregulation.

Plus, by our measures, European bank stocks are substantially cheaper than their U.S. counterparts.

So, what's the risk to our relatively healthy outlook for 2026?

One of the more famous Wall Street adages reminds us:

“Bull markets don't die of old age; they get killed by the Fed.”

While not all bear markets are caused by a Fed turning more restrictive, most of them have been.⁸

With the current path of the Fed seemingly dovish, this appears unlikely. But to be clear, a more hawkish Fed pivot would upend our 2026 optimism.

How our portfolio is positioned:

1. We continue to like a balance between growth and value stocks.

Past performance is no guarantee of future results. The market returns referred to in the commentary are those of representative indices and are not meant to depict the performance of a specific investment.

Fund Facts

| | |
|----------------------------------|--|
| Inception Date | May 27, 2016 |
| Minimum Initial Investment (\$)* | A Shares - 1,000 I Shares - 1,000,000 |
| Benchmark | MSCI World Net Index |
| Class I expense ratio | Gross 1.06 % Net 1.00 % |
| Class A expense ratio | Gross 1.33 % Net 1.33 % |

Where the net expense ratio is lower than the gross expense ratio, certain fees have been waived and/or expenses reimbursed. These waivers and/or reimbursements will continue for at least one year from the date of the applicable fund's current prospectus (unless otherwise noted in the applicable prospectus) or until such time as the fund's Board of Directors acts to discontinue all or a portion of such waivers and/or reimbursements. Absent such waivers and/or reimbursements, returns would have been lower. Expenses are based on the fund's current prospectus, in effect as of the date of this commentary. For information on the applicable fund's current fees and expenses, please see the fund's current prospectus.

⁶ Source: Strategas. Based on University of Michigan Index of Consumer Sentiment and S&P 500 Index average 12-month forward returns from 1952 to 2024.

⁷ Source: Bloomberg L.P. Based on S&P 500 Index performance from 1950.

⁸ Source: Bloomberg L.P. Of the last 11 bear markets (declines of -20% or worse in the S&P 500 Index), 6 were caused by inflation surging, causing the Fed to pivot.

* Share class availability may vary by platform. For more information, please visit the specified fund page on the website.

Performance (%)

As of December 31, 2025

| | MTD | QTD | YTD | 1 YR | 3 YR | 5 YR | 10 YR | SINCE INCEPTION |
|--|-------|-------|-------|-------|-------|-------|-------|-----------------|
| Class I Shares at NAV | 1.34 | -2.29 | 17.59 | 17.59 | 22.78 | 11.13 | -- | 12.06 |
| Class A Shares at NAV | 1.30 | -2.34 | 17.27 | 17.27 | 22.42 | 10.79 | -- | 11.71 |
| Class A Shares (With Max 5.25% Sales Charge) | -4.00 | -7.47 | 11.13 | 11.13 | 20.25 | 9.61 | -- | 11.08 |
| MSCI World Net Index | 0.81 | 3.12 | 21.09 | 21.09 | 21.17 | 12.15 | -- | 12.49 |

Performance data quoted represents past performance, which is no guarantee of future results, and current performance may be lower or higher than the figures shown. For the most recent month end performance figures, please visit morganstanley.com/im. Investment returns and principal value will fluctuate and fund shares, when redeemed, may be worth more or less than their original cost.

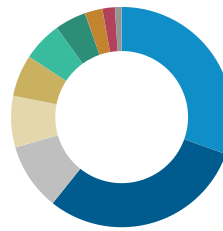
Returns are net of fees and assume the reinvestment of all dividends and income. They are compared to an unmanaged market index. Returns for less than one year are cumulative (not annualized). Performance for one year or more is based on average annual total returns. The returns are reported for Class I and A shares. Performance for other share classes will vary.

Top Holdings (% of Total Net Assets)

| | FUND | INDEX |
|----------------------------------|--------------|-----------|
| NVIDIA Corp | 10.89 | 5.47 |
| Microsoft Corp | 8.15 | 4.12 |
| Taiwan Semiconductor Mfg Co. Ltd | 7.87 | -- |
| Tencent Holdings Ltd | 7.23 | -- |
| CBRE Group Inc | 6.14 | 0.06 |
| Banco Santander S.A. | 5.84 | 0.21 |
| CRH Plc | 5.80 | 0.10 |
| Mizuho Financial Group Inc | 5.61 | 0.11 |
| JPMorgan Chase & Co. | 5.31 | 1.07 |
| Rolls-Royce Holdings plc | 5.05 | 0.16 |
| Total | 67.89 | -- |

Sector Allocation (% of Total Net Assets)

| | FUND | INDEX |
|------------------------|-------|-------|
| Information Technology | 30.51 | 27.09 |
| Financials | 30.31 | 17.05 |
| Communication Services | 9.87 | 8.78 |
| Industrials | 7.55 | 11.08 |
| Real Estate | 6.14 | 1.80 |
| Materials | 5.80 | 3.23 |
| Health Care | 4.60 | 9.77 |
| Consumer Discretionary | 2.59 | 10.02 |
| Consumer Staples | 1.84 | 5.26 |
| Energy | -- | 3.34 |
| Utilities | -- | 2.58 |
| Cash | 0.96 | -- |



^ May not sum to 100% due to rounding.

INDEX INFORMATION

The **MSCI World Net Index** is a free float adjusted market capitalization weighted index that is designed to measure the global equity market performance of developed markets. The term "free float" represents the portion of shares outstanding that are deemed to be available for purchase in the public equity markets by investors. The performance of the Index is listed in U.S. dollars and assumes reinvestment of net dividends.

The **Standard & Poor's 500® Index (S&P 500®)** measures the performance of the large cap segment of the U.S. equities market, covering approximately 80% of the U.S. equities market. The Index includes 500 leading companies in leading industries of the U.S. economy.

The **S&P 500® Equal Weight Index (EWI)** is the equal-weight version of the widely-used S&P 500. The index includes the same constituents as the capitalization weighted S&P 500, but each company in the S&P 500 EWI is allocated a fixed weight

— or 0.2% of the index total at each quarterly rebalance.

The index is unmanaged and does not include any expenses, fees or sales charges. It is not possible to invest directly in an index. Any index referred to herein is the intellectual property (including registered trademarks) of the applicable licensor.

RISK CONSIDERATIONS

There is no assurance that a mutual fund will achieve its investment objective. Funds are subject to market risk, which is the possibility that the market values of securities owned by the fund will decline and that the value of fund shares may therefore be less than what you paid for them. Market values can change daily due to economic and other events (e.g. natural disasters, health crises, terrorism, conflicts and social unrest) that affect markets, countries, companies or governments. It is difficult to predict the timing, duration, and potential adverse effects (e.g. portfolio liquidity) of events. Accordingly, you can lose money investing in this fund. Please be aware that this fund may be subject to certain additional risks. In general,

equities securities' values also fluctuate in response to activities specific to a company. Stocks of **small-and medium-capitalization** companies entail special risks, such as limited product lines, markets and financial resources, and greater market volatility than securities of larger, more established companies. Investments in **foreign markets** entail special risks such as currency, political, economic, market and liquidity risks. **Illiquid securities** may be more difficult to sell and value than publicly traded securities (liquidity risk). **Non-diversified portfolios** often invest in a more limited number of issuers. As such, changes in the financial condition or market value of a single issuer may cause greater volatility. **Derivative instruments** may disproportionately increase losses and have a significant impact on performance. They also may be subject to counterparty, liquidity, valuation, correlation and market risks.

IMPORTANT INFORMATION

The views and opinions and/or analysis expressed are those of the investment team as of the date of preparation of this material and are subject to change at any time without notice due to market or economic conditions and may not necessarily come to pass. Furthermore, the views will not be updated or otherwise revised to reflect information that subsequently becomes available or circumstances existing, or changes occurring, after the date of publication. The views expressed do not reflect the opinions of all investment personnel at Morgan Stanley Investment Management (MSIM) and its subsidiaries and affiliates (collectively "the Firm"), and may not be reflected in all the strategies and products that the Firm offers.

This material is a general communication, which is not impartial and all information provided has been prepared solely for informational and educational purposes and does not constitute an offer or a recommendation to buy or sell any particular

security or to adopt any specific investment strategy. The information herein has not been based on a consideration of any individual investor circumstances and is not investment advice, nor should it be construed in any way as tax, accounting, legal or regulatory advice. To that end, investors should seek independent legal and financial advice, including advice as to tax consequences, before making any investment decision.

Certain information herein has been prepared on the basis of publicly available information, internally developed data and other third-party sources believed to be reliable. However, no assurances are provided regarding the reliability of such information and the Firm has not sought to independently verify information taken from public and third-party sources.

Please consider the investment objective, risks, charges and expenses of the fund carefully before investing. The prospectus contains this and other information about the fund. To obtain a prospectus (which includes the applicable fund's current fees and expenses, if different from those in effect as of the date of this commentary), download one at morganstanley.com/im or call 1-800-548-7786. Please read the prospectus carefully before investing.

The whole or any part of this material may not be directly or indirectly reproduced, copied, modified, used to create a derivative work, performed, displayed, published, posted, licensed, framed, distributed or transmitted or any of its contents disclosed to third parties without MSIM's express written consent. This material may not be linked to unless such hyperlink is for personal and non-commercial use. All information contained herein is proprietary and is protected under copyright and other applicable law.

Morgan Stanley Investment Management is the asset management division of Morgan Stanley.