

Global Consumer & Retail Conference

November 13-14, 2012 | The Crowne Plaza | New York City

Agenda Tuesday, November 13

7:00 a.m. **Breakfast & Registration - Ballroom Foyer**

	TRACK I Ballroom 1&II	BREAKOUT I 401/402	TRACK II Ballroom III&IV	BREAKOUT II 405/406
8:00 a.m.	Colgate <i>Ian Cook, CEO</i>			
8:35 a.m.	McDonalds <i>Don Thompson, CEO</i>	<i>Colgate</i>		
9:10 a.m.	Altria <i>Marty Barrington, Chairman & CEO</i>	<i>McDonalds</i>	Costco <i>Richard Galanti, CFO</i>	
9:45 a.m.	Anheuser-Busch InBev <i>Carlos Brito, CEO</i>	<i>Altria</i>	Arcos Dorados <i>German Lemonnier, CFO</i>	<i>Costco</i>
10:20 a.m.	VF Corp. <i>Robert Shearer, CFO</i>	<i>Anheuser-Busch InBev</i>	Tupperware <i>Mike Potesman, CFO</i>	<i>Arcos Dorados</i>
11:00 a.m.	Morgan Stanley Equity Strategy - Hosted by Adam Parker, U.S. Equity Strategist, Managing Director, Morgan Stanley <i>David Adelman, Tobacco Analyst, Managing Director, Morgan Stanley</i> <i>Dara Mohsenian, Beverages / HPC Analyst, Executive Director, Morgan Stanley</i> <i>Mark Wiltamuth, Food & Drug Retail Analyst, Executive Director, Morgan Stanley</i>			
12:00 p.m.	Lunch & Keynote Presentation- <i>Louis Camilleri, Chairman & CEO, Philip Morris International</i>			
1:00 p.m.	Mead Johnson <i>Pete Leemputte, CFO</i> <i>Charles Urbain, Chief Dev. Officer</i>		Energizer <i>Ward Klein, CEO</i> <i>Dan Sescleifer, CFO</i>	<i>Tupperware</i>
1:35 p.m.	Beam <i>Matt Shattock, President & CEO</i> <i>Bob Probst, CFO</i>	<i>Mead Johnson</i>	Rite Aid <i>John Standley, Chairman & CEO</i> <i>Frank Vitrano, CFO</i>	<i>Energizer</i>
2:10 p.m.	Lorillard <i>Murray Kessler, Chairman & CEO</i> <i>David Taylor, CFO</i>	<i>Beam</i>	Kerry <i>Stan McCarthy, CEO</i>	<i>Rite Aid</i>
2:45 p.m.	Family Dollar Stores <i>Howard Levine, CEO</i>	<i>Lorillard</i>	GNC <i>Joe Fortunato, Chairman & CEO</i> <i>Mike Nuzzo, CFO</i>	<i>Kerry</i>
3:20 p.m.	International Flavors & Fragrances <i>Doug Tough, CEO</i>	<i>Family Dollar</i>	Vitamin Shoppe <i>Tony Truesdale, CEO</i> <i>Brenda Galgano, CFO</i>	<i>GNC</i>
3:55 p.m.	Nestle <i>Roddy Child-Villiers, Director of IR</i>	<i>IFF</i>	Delhaize <i>Pierre Bouchut, CFO</i>	<i>Vitamin Shoppe</i>
4:30 p.m.		<i>Nestle</i>		<i>Delhaize</i>
5:00 p.m.	Conference Presentations & One-on-One meetings conclude			

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Agenda Wednesday, November 14

7:00 a.m. **Breakfast & Registration - Ballroom Foyer**

	TRACK I Ballroom 1&II	BREAKOUT I 401/402	TRACK II Ballroom III&IV	BREAKOUT II 405/406
8:00 a.m.	Herbalife <i>John DeSimone, CFO</i>			
8:35 a.m.	General Mills <i>Don Mulligan, CFO</i>	<i>Herbalife</i>	Chr. Hansen <i>Klaus Pedersen, CFO</i> <i>Carsten Hellmann, EVP, Global Sales</i>	
9:10 a.m.	Coach, Inc. <i>Jane Nielsen, CFO</i> <i>Mike Tucci, Pres., North American Retail</i>	<i>General Mills</i>	Givaudan <i>Matthias Waehren, CFO</i>	<i>Chr. Hansen</i>
9:45 a.m.	Natura Cosmetics <i>Roberto Pedote, CFO</i>		Imperial Tobacco <i>Gerry Gallaher, Investor Relations</i>	<i>Givaudan</i>
10:20 a.m.	Constellation Brands <i>Bob Ryder, CFO</i>	<i>Natura</i>	Symrise <i>Bernd Hirsch, CFO</i>	<i>Imperial Tobacco</i>
10:55 a.m.	Carlsberg <i>Jørn P. Jensen, CFO and Deputy CEO</i>	<i>Constellation Brands</i>	Prestige Brands <i>Matthew Mannelly, CEO</i> <i>Ron Lombardi, CFO</i>	<i>Symrise</i>
11:30 a.m.	Hypermarches <i>Martim Mattos, CFO</i>	<i>Carlsberg</i>		<i>Prestige Brands</i>
12:00 p.m.	Lunch Panel Discussion - Shareholder Activism in the Consumer Products Sector			
1:00 p.m.		<i>Hypermarches</i>		
1:35 p.m.	Conference Presentations Conclude, One-on-One meetings continue until 5:00 p.m.			