

# Morgan Stanley

## Important Notice Regarding the Availability of Proxy Materials for the Shareholder Meeting to Be Held on Tuesday, May 15, 2012

**The Proxy Statement, Annual Report and other proxy materials are available at:  
<http://www.proxyvoting.com/ms>**

*This communication presents only an overview of the more complete proxy materials that are available to you on the Internet. We encourage you to access and review all of the important information contained in the proxy materials before voting.*

# Morgan Stanley

***If you want to receive a paper or e-mail copy of these documents, you must request one. There is no charge to you for requesting a copy. Please make your request for a copy as instructed below on or before May 2, 2012 to facilitate timely delivery.***

### TO REQUEST PAPER COPIES OF PROXY MATERIALS:

*(please reference your 11-digit control number when requesting materials)*

By opting out to receive printed materials, your preference for future proxy mailings will be kept on our file.

Telephone: **800-991-5620**

*(outside of the U.S. and Canada call 212-269-5550).*

Email: **msmaterial@dfking.com**

*(you must reference your 11-digit control number in your email)*

Internet: **[www.kingproxy.com/ms](http://www.kingproxy.com/ms)**

Dear Morgan Stanley Shareholder:

The 2012 Annual Meeting of Shareholders of Morgan Stanley (the “Company”) will be held at the Company’s offices at 2000 Westchester Avenue, Purchase, New York 10577, on Tuesday, May 15, 2012, at 9:00 a.m. (local time).

Proposals to be considered at the Annual Meeting:

- (1) elect members of the Board of Directors;
- (2) ratify the appointment of Deloitte & Touche LLP as independent auditor;
- (3) approve the amendment of the 2007 Equity Incentive Compensation Plan;
- (4) approve the amendment of the Directors’ Equity Capital Accumulation Plan;
- (5) approve the compensation of executives as disclosed in the proxy statement (non-binding advisory resolution); and
- (6) transact such other business as may properly come before the meeting.

The Board of Directors has fixed the close of business on March 19, 2012 as the record date (the “Record Date”) for the determination of shareholders entitled to receive notice of and to vote at the Annual Meeting or any adjournment(s) thereof.

CONTROL NUMBER



**YOU MUST REFERENCE YOUR 11-DIGIT CONTROL NUMBER WHEN YOU REQUEST A PAPER COPY OF THE PROXY MATERIALS OR TO VOTE YOUR PROXY ELECTRONICALLY.**



**TO VOTE YOUR SHARES SEE INSTRUCTIONS ON REVERSE SIDE**

This is not a proxy card. You cannot use this notice to vote your shares.

Shareholders of record as of the Record Date are encouraged and cordially invited to attend the Annual Meeting.

**Meeting Location:**

Morgan Stanley  
2000 Westchester Avenue  
Purchase, New York 10577

**The following materials are available for you to review online:**

- the Company’s 2012 Proxy Statement (including all attachments thereto);
- the Company’s Annual Report on Form 10-K; and
- any amendments to the foregoing materials that are required to be furnished to shareholders.

**To request a paper copy of the Proxy Materials:**

*(you must reference your 11-digit control number located on the reverse side of this form)*

Telephone: **800-991-5620** (outside of the U.S. and Canada call 212-269-5550)

Email: **msmaterial@dfking.com** *(you must reference your 11-digit control number in your email)*

Internet: **www.kingproxy.com/ms**

**The Proxy Materials for Morgan Stanley are available to review at:**

**<http://www.proxyvoting.com/ms>**

Have this notice available when you request a PAPER copy of the Proxy Materials,  
when you want to view your proxy materials online  
OR WHEN YOU WANT TO VOTE YOUR PROXY ELECTRONICALLY.

**HOW TO VOTE BY INTERNET**

*We encourage you to review the proxy materials online before voting.*

Use the Internet to vote your shares.

Go to <http://www.proxyvoting.com/ms>. In the box labeled  
“To Vote Your Shares by Internet” click on **“Vote Now”** to access the electronic proxy card and vote your shares.  
Have this notice in hand when you access the website.

You will need to reference the 11-digit control number located on the reverse side.

**\*\*\* Exercise Your *Right* to Vote \*\*\***

**Important Notice Regarding the Availability of Proxy Materials for the  
Shareholder Meeting to Be Held on May 15, 2012**

**MORGAN STANLEY**

**BROKER  
LOGO  
HERE**

Return Address Line 1  
Return Address Line 2  
Return Address Line 3  
51 MERCEDES WAY  
EDGEWOOD NY 11717

Investor Address Line 1  
Investor Address Line 2  
Investor Address Line 3  
Investor Address Line 4  
Investor Address Line 5  
John Sample  
1234 ANYWHERE STREET  
ANY CITY, ON A1A 1A1

1 OF 2  
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**Meeting Information**

**Meeting Type:** Annual Meeting

**For holders as of:** March 19, 2012

**Date:** May 15, 2012

**Time:** 9:00 AM EDT

**Location:** Morgan Stanley

2000 Westchester Avenue

Purchase, New York 10577

You are receiving this communication because you hold shares in the above named company.

This is not a ballot. You cannot use this notice to vote these shares. This communication presents only an overview of the more complete proxy materials that are available to you on the Internet. You may view the proxy materials online at [www.proxyvote.com](http://www.proxyvote.com) or easily request a paper copy (see reverse side).

We encourage you to access and review all of the important information contained in the proxy materials before voting.

**See the reverse side of this notice to obtain  
proxy materials and voting instructions.**

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Broadridge Internal Use Only

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## — Before You Vote —

### How to Access the Proxy Materials

#### **Proxy Materials Available to VIEW or RECEIVE:**

1. Annual Report    2. Notice & Proxy Statement

#### **How to View Online:**

Have the information that is printed in the box marked by the arrow → XXXX XXXX XXXX (located on the following page) and visit: [www.proxyvote.com](http://www.proxyvote.com).

#### **How to Request and Receive a PAPER or E-MAIL Copy:**

If you want to receive a paper or e-mail copy of these documents, you must request one. There is NO charge for requesting a copy. Please choose one of the following methods to make your request:

- 1) **BY INTERNET:**      [www.proxyvote.com](http://www.proxyvote.com)
- 2) **BY TELEPHONE:**    1-800-579-1639
- 3) **BY E-MAIL\*:**      [sendmaterial@proxyvote.com](mailto:sendmaterial@proxyvote.com)

\* If requesting materials by e-mail, please send a blank e-mail with the information that is printed in the box marked by the arrow → XXXX XXXX XXXX (located on the following page) in the subject line.

Requests, instructions and other inquiries sent to this e-mail address will NOT be forwarded to your investment advisor. Please make the request as instructed above on or before May 01, 2012 to facilitate timely delivery.

## — How To Vote —

### Please Choose One of the Following Voting Methods

**Vote In Person:** If you choose to vote these shares in person at the meeting, you must request a "legal proxy." To do so, please follow the instructions at [www.proxyvote.com](http://www.proxyvote.com) or request a paper copy of the materials, which will contain the appropriate instructions. Many shareholder meetings have attendance requirements including, but not limited to, the possession of an attendance ticket issued by the entity holding the meeting. Please check the meeting materials for any special requirements for meeting attendance.

**Vote By Internet:** To vote now by Internet, go to [www.proxyvote.com](http://www.proxyvote.com). Have the information that is printed in the box marked by the arrow → XXXX XXXX XXXX available and follow the instructions.

**Vote By Mail:** You can vote by mail by requesting a paper copy of the materials, which will include a voting instruction form.

Internal Use  
Only

## Voting items

The Board of Directors recommends you  
vote FOR the following proposal(s):

1. Election of Directors  
Nominees

1a Roy J. Bostock

1b Erskine B. Bowles

1c Howard J. Davies

1d James P. Gorman

1e C. Robert Kidder

1f Klaus Kleinfeld

1g Donald T. Nicolaisen

1h Hutham S. Olayan

1i James W. Owens

1j O. Griffith Sexton

1k Ryosuke Tamakoshi

1l Masaaki Tanaka

1m Laura D. Tyson

The Board of Directors recommends you  
vote FOR the following proposal(s):

2 To ratify the appointment of Deloitte &  
Touche LLP as independent auditor

3 To amend the 2007 Equity Incentive  
Compensation Plan

4 To amend the Directors' Equity Capital  
Accumulation Plan

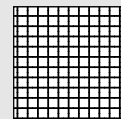
5 To approve the compensation of  
executives as disclosed in the proxy  
statement (non-binding advisory  
resolution)



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**Voting items Continued**

**Reserved for Broadridge Internal Control Information**

**NOTE:** Such other business as may properly come before the meeting or any adjournment thereof.

**Voting Instructions**

THIS SPACE RESERVED FOR LANGUAGE PERTAINING TO  
BANKS AND BROKERS  
AS REQUIRED BY THE NEW YORK STOCK EXCHANGE

THIS SPACE RESERVED FOR SIGNATURES IF APPLICABLE

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