Morgan Stanley Second Quarter 2009 Overview
August 2009
Notice

The information provided herein may include certain non-GAAP financial measures. The reconciliation of such measures to the comparable GAAP figures are included in the Company’s Annual Report on Form 10-K for the fiscal year ended November 30, 2008, 2009 Quarterly Reports on Form 10-Q and 2009 Current Reports on Form 8-K, including any amendments thereto, all of which are available on www.morganstanley.com.

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The issuer has filed a registration statement (including a prospectus) with the SEC for any offering to which this communication relates. Before you invest, you should read the prospectus in that registration statement and any other documents the issuer has filed with the SEC for more complete information about the issuer and any offering to which this communication relates. You may get these documents for free by visiting EDGAR on the SEC global web site at www.sec.gov. Alternatively, the issuer, any underwriter or any dealer participating in such an offering will arrange to send you the prospectus if you request it by calling toll-free 1-800-584-6837.
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  – Institutional Securities
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• Reduction in Risk Positions
• Firmwide Real Estate Investments
• Strong Capital Position
• Funding Diversification

Morgan Stanley
## 2Q09 Highlights

<table>
<thead>
<tr>
<th>Category</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Revenues ($Bn)</td>
<td>5.4</td>
</tr>
<tr>
<td>PBT ($Bn)</td>
<td>(0.6)</td>
</tr>
<tr>
<td>Net Income ($Bn)</td>
<td>0.15</td>
</tr>
<tr>
<td>Diluted EPS from Continuing Operations ($)</td>
<td>(1.37)</td>
</tr>
<tr>
<td>Adjustment from Debt-Related Credit Spreads ($)</td>
<td>(1.32)</td>
</tr>
<tr>
<td>Adjustment from Issuance discount on Company’s Series D Preferred Stock ($)</td>
<td>(0.74)</td>
</tr>
<tr>
<td>Book Value per Share ($)</td>
<td>27.21</td>
</tr>
<tr>
<td>Tangible Book value per common share (1)</td>
<td>21.53</td>
</tr>
</tbody>
</table>

## 2Q09 Net Revenues of $5.4 Bn

### Business Mix 2Q09

- **Equity**: 12%
- **Fixed Income (2)**: 19%
- **Investment Banking**: 21%
- **Global Wealth Management**: 35%
- **Other Institutional Securities**: 2%
- **Asset Management**: 11%

Source:
Morgan Stanley Earnings Conference Call, SEC Filings

(1) Tangible Book value per common share equals tangible common equity divided by period end common shares outstanding.
(2) Represents combined revenues from Fixed Income Sales and Trading and Other Sales and Trading.
**2Q 2009 Highlights**

- **Investment Banking delivered strong results**
  - Ranked #1 in announced global M&A
  - $1.1 billion in revenues up 38% vs. 1Q09
- **Delivered strong results in Investment Grade and Distressed Debt Trading**
- **Expanded strategic alliance with Mitsubishi**

**Notable Revenue Items**

- **Morgan Stanley Credit Spread Improvement** – ($2.3 billion)
- **Principal Investments** – ($183 million)
  - Writedowns of ($285 million) in real estate limited partnership interests

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**Source:**
Morgan Stanley Earnings Conference Call, SEC Filings, Thomson Reuters – for the period of January 1, 2009 to June 30, 2009

(1) Represents combined revenues from Fixed Income Sales and Trading and Other Sales and Trading. Other sales and trading net revenue primarily includes net losses from the mark-to-market of loans and closed and pipeline commitments and related hedges, and results related to Investment Banking and other activities.

(2) 2008 includes pre-tax gains of $1,489 million related to the follow-on offerings of MSCI Inc. 1Q09, 2Q09 includes Investment losses, fees and other revenues.

(3) Principal transactions investments revenue reflects net gain / (loss) on investments marked at fair value. The related investment asset balance for the quarters ended March 31, 2008, June 30, 2008, September 30, 2008, December 31, 2008, March 31, 2009 and June 30, 2009 are $10.7 billion, $10.3 billion, $9.7 billion, $6.7 billion, $6.3 billion and $6.1 billion, respectively.

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### Net Revenue ($MM)

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>1Q 2009</th>
<th>2Q 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asset Management Fees</td>
<td>1,246</td>
<td>422</td>
<td>72</td>
</tr>
<tr>
<td>Principal Transactions</td>
<td>2,822</td>
<td>487</td>
<td>53</td>
</tr>
<tr>
<td>Other (1)</td>
<td>(1,998)</td>
<td>(468)</td>
<td>(29)</td>
</tr>
</tbody>
</table>

#### 2Q 2009 Highlights
- Core business – net revenues of $638 million, up from $610 million in 2Q08

#### Notable Revenue Items
- Principal Trading – ($96 million)
  - Mark-to-Market losses in Real Estate lending facility – ($131 million)
  - Gains related to disposition of remaining SIV positions – $128 million
- Principal Investments – $67 million
  - Gains in Merchant Banking related to Private Equity and Seed Investments
  - Real Estate Losses – ($154 million)

#### Notable Expense Items
- Crescent Impairment – ($38 million)

#### Other
- Assets under management $361 billion
  - Market appreciation offset by outflows in fixed income funds

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Source: Morgan Stanley Earnings Conference Call, SEC Filings

(1) “Other” includes Investment Banking, Net Interest and Dividends, Commissions and Other revenues.

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Global Wealth Management

**Net Revenue (MM)**

- **2008**: 6,887
  - Fees: 2,651
  - Commissions: 1,379
  - Principal Transactions: 1,387
  - Other (1): 559
  - Net Interest and Dividends: 911

- **1Q 2009**: 1,299
  - Fees: 232
  - Commissions: 187
  - Principal Transactions: 262
  - Other (1): 107

- **2Q 2009**: 1,923
  - Fees: 324
  - Commissions: 231
  - Principal Transactions: 412
  - Other (1): 816

**2Q 2009 Highlights**

- Closed the Joint Venture with Smith Barney ahead of schedule on May 31st
- Solid Performance with 9% PBT margin (ex-joint venture integration costs)
- $106 billion - JV Bank Deposit program
  - $50 billion is held at MS banks
  - Total Firm-wide Deposits up to $62 billion
- 18,444 global financial representatives
- $671,000 average annualized revenue per global representative
- $1.4 trillion in total client assets

Source:
Morgan Stanley Earnings Conference Call, SEC Filings

(1) “Other” includes Investment Banking and Other revenues. 2008 includes a pre-tax gain of $743 million on the sale of the Spanish wealth management business, Morgan Stanley Wealth Management S.V., S.A.U.

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**Reduction in Risk Positions**

<table>
<thead>
<tr>
<th><strong>Net Exposure</strong>&lt;sup&gt;(1)&lt;/sup&gt; ($Bn)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>4Q 2007</strong>&lt;sup&gt;(2)&lt;/sup&gt;</td>
<td><strong>2Q 2009</strong></td>
</tr>
<tr>
<td>ABS CDO / Subprime&lt;sup&gt;(3)&lt;/sup&gt;</td>
<td>7.3</td>
</tr>
<tr>
<td>Other Mortgage-Related</td>
<td>10.9</td>
</tr>
<tr>
<td>CMBS</td>
<td>17.5</td>
</tr>
<tr>
<td>Leveraged Acquisition Finance Pipeline</td>
<td>19.6</td>
</tr>
</tbody>
</table>

Source:
Morgan Stanley Earnings Conference Call, SEC Filings

<sup>(1)</sup> Net Exposure is defined as potential loss to the Firm in an event of 100% default, assuming zero recovery, over a period of time. The value of these positions remains subject to mark-to-market volatility. Positive amounts indicate potential loss (long position) in a default scenario. Negative amounts indicate potential gain (short position) in a default scenario.

<sup>(2)</sup> 4Q 2007 numbers as reported on fiscal basis.

<sup>(3)</sup> Includes subprime securities held by the investment portfolios of Morgan Stanley Bank N.A. and Morgan Stanley Trust FSB (collectively, the "Subsidiary Banks"). The securities in the Subsidiary Banks' portfolios are part of the Company's overall Treasury liquidity management portfolio. The market value of the Subsidiary Banks' subprime-related securities, most of which are investment grade-rated residential mortgage-backed securities, was $1.3 billion at June 30, 2009 and $5.5 billion at November 30, 2007.
Firmwide Real Estate Investments

Total Real Estate Investments $4.6bn\(^{(2)}\)

- Crescent and Other Consolidated Interests
  - gross investment assets of consolidated subsidiaries, certain of which are subject to non-recourse debt of $2.5 billion provided by third party lenders
- Morgan Stanley has $1.7 billion in contractual capital commitments, guarantees, lending facilities and counterparty arrangements with respect to total real estate investments as of June 30, 2009

June 30, 2009

Source:
Morgan Stanley Earnings Conference Call, SEC Filings

(1) As of June 30, 2009, consolidated statement of income amounts directly related to investments held by consolidated subsidiaries are condensed in this presentation and include principal transactions, net operating revenues and expenses and impairment charges.

(2) Total balances exclude investments that benefit certain deferred compensation and employee co-investment plans.

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Strong Capital Position

**Total Assets**

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Total Assets ($Bn)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2Q 2008</td>
<td>1,098</td>
</tr>
<tr>
<td>3Q 2008</td>
<td>943</td>
</tr>
<tr>
<td>4Q 2008</td>
<td>677</td>
</tr>
<tr>
<td>1Q 2009</td>
<td>626</td>
</tr>
<tr>
<td>2Q 2009</td>
<td>677</td>
</tr>
</tbody>
</table>

**2Q 2009 Key Capital Ratios (Basel I)**

<table>
<thead>
<tr>
<th>Ratio</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tier 1 Capital Ratio</td>
<td>15.8%</td>
</tr>
<tr>
<td>Tier 1 Leverage Ratio</td>
<td>6.5%</td>
</tr>
<tr>
<td>TCE to RWA</td>
<td>10.6%</td>
</tr>
</tbody>
</table>

Source:
SEC Filings and estimates from Morgan Stanley Earnings Conference Call

(1) Tier 1 Leverage Ratio equals Tier 1 Capital divided by adjusted average total assets.
(2) Tangible common equity equals common equity less goodwill and intangible assets excluding mortgage servicing rights. The balance for the quarter ended June 30, 2009 includes the Company’s preliminary estimates of only its share of MSSB’s goodwill and intangible assets.
(3) Tangible Common Equity to Risk-Weighted Assets Ratio equals tangible common equity divided by total risk-weighted assets of $276,750 million.

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Funding Diversification

Composition of Funding Liabilities and Equity

2Q 2008 (1)

- Shareholders’ Equity: 7%
- CP and Other Short-Term Borrowings: 15%
- Deposits: 7%
- Secured Funding: 41%
- Long-Term Debt: 40%

2Q 2009 (2)

- Shareholders’ Equity: 11%
- CP and Other Short-Term Borrowings: 1%
- Deposits: 29%
- Secured Funding: 44%
- Long-Term Debt: 20%

Source:
Morgan Stanley SEC Filings
1) 2Q08 numbers as reported in a fiscal-year basis. 2Q08 Liabilities and Equity – Commercial Paper & Other Short-Term Borrowings - $23.8, Long-Term Debt - $210.7, Secured Financing - $212.9, Deposits - $35.2, Shareholders Equity - $34.5
2) 2Q09 numbers as reported on a calendar-year basis. 2Q09 Liabilities and Equity – Commercial Paper & Other Short-Term Borrowings - $3.8, Long-Term Debt - $186.8, Secured Financing - $120.1, Deposits - $62.4, Shareholders Equity - $46.6

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